



Cyclone Global Navigation Satellite System Lessons Learned

PI Masters Forum #7

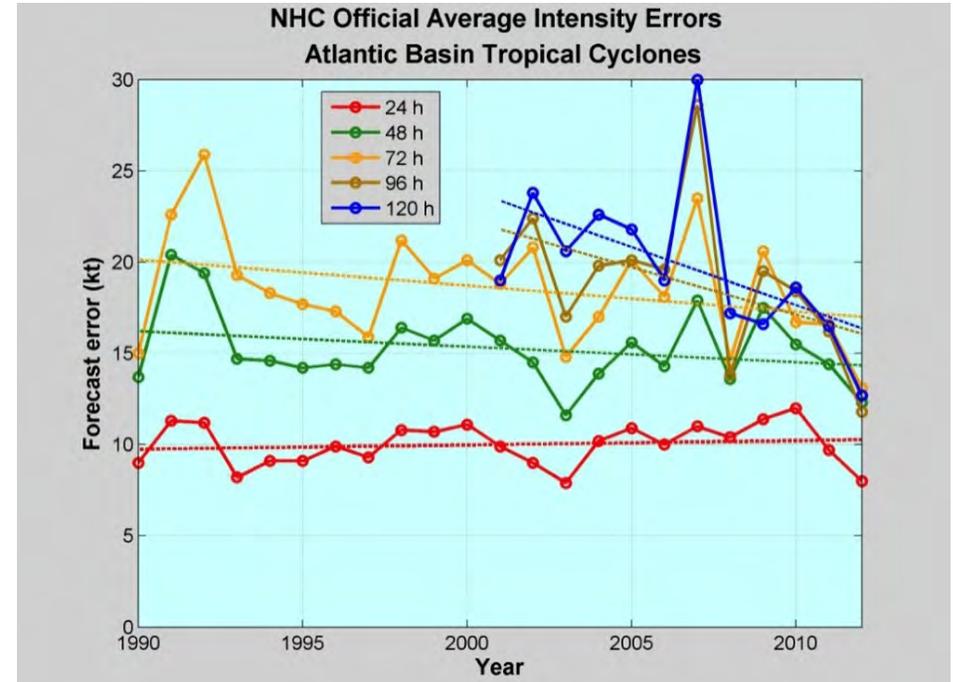
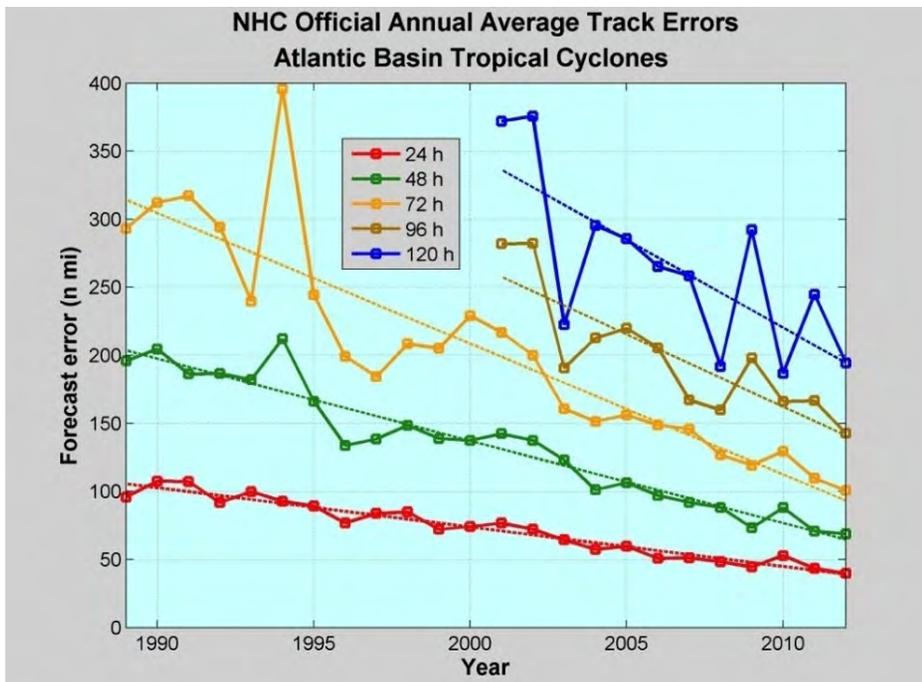
September 20, 2017

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Science Motivation

Tropical cyclone track forecasts have improved in accuracy by ~50% since 1990, largely as a result of improved mesoscale and synoptic modeling and data assimilation. In that same period, there has been essentially no improvement in the accuracy of intensity forecasts.



National Hurricane Center, <http://www.nhc.noaa.gov/verification/verify5.shtml>



CYGNSS Objectives and Mission Design

- CYGNSS Objectives
 - Measure ocean surface wind speed in ***all precipitating conditions***, including those experienced in the tropical cyclone (TC) eyewall
 - *Drove the measurement technique*
 - Measure ocean surface wind speed in the TC inner core with ***sufficient frequency*** to resolve genesis and rapid intensification
 - *Drove the mission to be a constellation*
- CYGNSS Mission Design
 - Eight satellites in low earth orbit at 35° inclination, each carrying a four-channel modified GPS receiver capable of bistatic radar measurements of GPS signals reflected by the ocean surface



Implementation

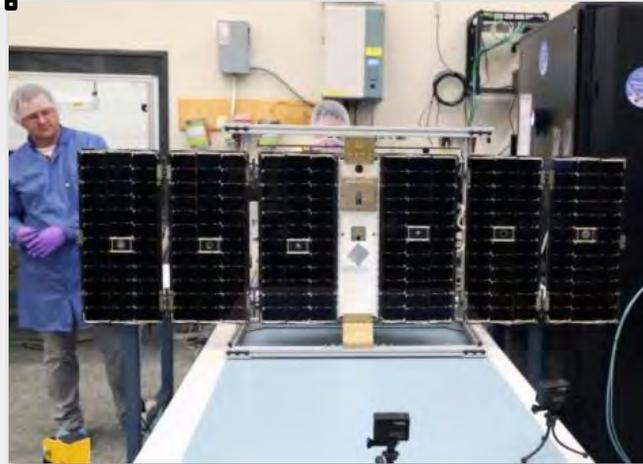
- Team:
 - Univ. of Michigan (PI C. Ruff)
 - Lead, thermal, SOC
 - SwRI
 - Mission PM, SE, SMA, Spacecraft, I&T, MOC
 - Surrey
 - Payload (FFP procurement)
 - SNC
 - Solar Arrays and Deployment Module
- Overview
 - First ESSP Earth Venture Mission
 - Cost cap: \$100M, not including GFE LV
 - Non-competitive Phase A
 - 48 months from start of Phase A to launch (with 2 months of launch delay ironically caused by Hurricane Matthew)



Observatory Photo Gallery



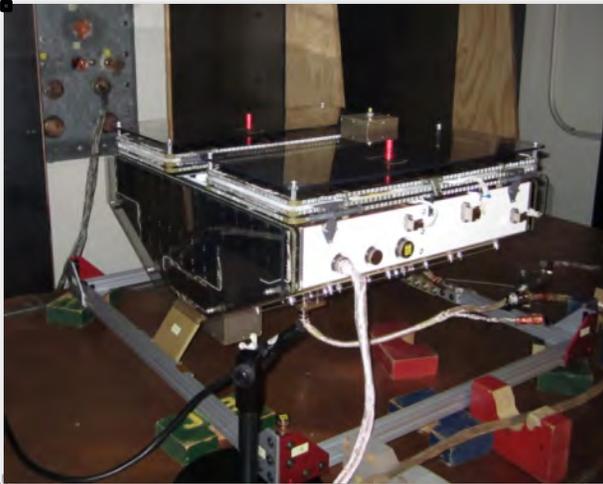
Microsat Integration



Solar Array Deployment



FM2 Random Vibe



Obs EMI/EMC Test



4 Obs in Thermal-Vac Chamber



L-Band NFT in RF Chamber



Flight Segment Photo Gallery



FS Horizontal Lift Dry-Run



VAFB, Ferry and Launch



Incoming Inspection at VAFB



Fairing Installation



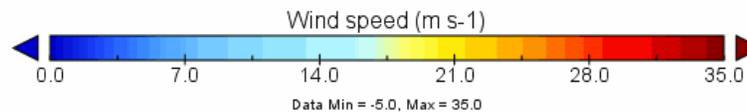
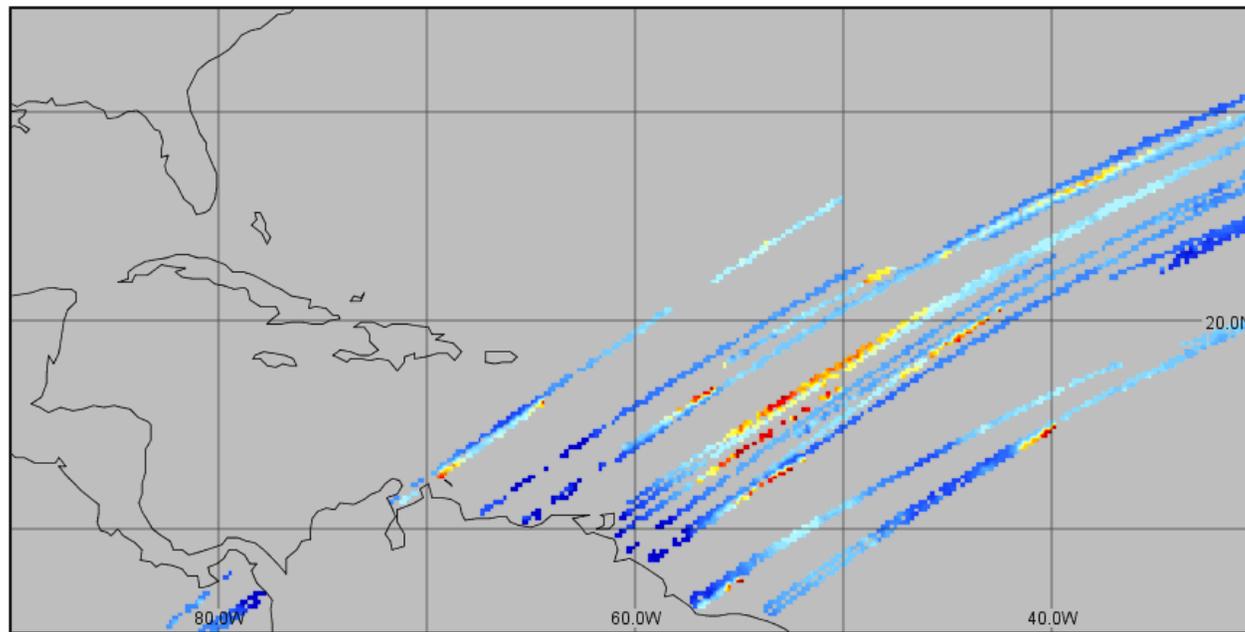
Lift off!



CYGNSS Overpass of Hurricane Irma

- CYGNSS Level 3 gridded surface wind speed data product (v1.1) at 12:30 on 4 Sep 2017

CYGNSS Ocean Surface Wind speed
2017-09-04T22:30 UTC



(v1.1 calibration is still preliminary)





Cyclone Global Navigation Satellite System

Lessons Learned



Major Issue 1: Cost Cap

After selection, one of the major subsystem suppliers more than tripled its cost.

The Fix

- We immediately told the supplier that was not acceptable and re-opened the subsystem to bidding from other suppliers.
 - LaRC was kept in the loop throughout this process.
- We received two other competitive bids and an update to the original supplier's bid.
- PI informed ESSP that we wanted to switch providers, and they wholly agreed (as did NASA HQ).

In Hindsight

- We were correct in the proposal, and ultimately we were correct in changing providers.
- Keeping ESSP in the loop was key, and after the decision was made, we received compliments from NASA HQ.
- Changes should be expected over the life of the project.
 - NASA will have your back.



Major Issue 2: CubeSat Vendors-1

A month after CDR and after EMs had been received, the Torque Rod manufacturer sent an email that they were going out of business: “the doors were locked”. We had 27 flight units on order due in 6 months.

The Fix

- First: Panic, than assessment of options
 - We knew that we did not have the time to go through the typical procurement and contractual process.
- Viable options were:
 - UM build a flight set
 - Go with an existing vendor that was already under contract
- We ended up doing both as risk mitigation (UM rods are flying).

In Hindsight

- Again, be flexible because “stuff” happens that is out of your control.
 - That is what reserves are for
- When making a procurement, it is good (if possible) to have a hot backup.
- Moral of the story: CubeSat community is full of new, entrepreneurial start ups, some of which will not be around in 5 years.



Major Issue 3: CubeSat Vendors-2

Due to the newness of some CubeSat vendors – small size, fast growth, etc., their in house processes and procedures may not meet the rigors of typical NASA missions.

The Problem

- Not at all universal to all CubeSat vendors. On CYGNSS some vendors had many more issues than others, and many had no issues.
- Problems include:
 - Interface Suggestion Document vs. ICD, lack of CM, slow response to issues
 - Hardware not meeting spec'ed performance, and spec'ed performance changing with time
 - On orbit issues due to lack of rigor in design process (lack of fault detection)

The Fix and In Hindsight

- More oversight and insight
- Beefed up S/C FDC
 - This has been a key CYGNSS driver since launch.
- More thorough component-in-the-loop verification testing
- Reserves to handle component “features”
- CubeSat component price tag is not the total price.



Major Issue 4: LV Loads

Catch-22 of KSC/LV wanting test verified analytical model vs. the project not wanting to overstress hardware with overly conservative loads

The Fix

- This is a universal issue that is compounded with constellations because of additional interfaces between LV and S/C that are difficult to model.
- Fix is mission unique, but goal is to maximize time after flight segment vibrate for CLA work by KSC/LV.

In Hindsight

- We probably should have done S/C TVAC after flight segment vibrate; that would have bought a month for CLA work.
- Not really a good solution to speeding this up much more than that



Major Issue 5: Dealing with 8 S/C (Advantages and Disadvantages)

Not always an issue. There are advantages and disadvantages.

Disadvantages / Complications

- CM, CM, CM!
 - Impacts virtually all aspects of the project from manufacture and procurement to operations
- A systemic problem found on FM-8
- More complicated LV separation analysis
- Commissioning with a small team

Advantages / Simplifications

- Recurring activities are greatly increased, which is a good thing.
 - increased efficiency due to repetition
- A non-systemic issue does not “stop the train”; team can move to another S/C.



Additional Issue

- Certified Earned Value Management (EVM) now required
 - CYGNSS did EVM while being validated; the level of rigor, documentation, etc. that is currently required is a huge increase in scope from just 10 years ago.
 - Don't underestimate this effort. On CYGNSS, we had ~2 FTEs for schedule and financial reporting, which is probably not enough for fully compliant EVM.



Last Suggestions

- Reserves: Dollars and schedule should not be allocated to subsystems upfront. PI/PM should control and jealously guard them.
- Scope: Likewise, this is not the time for “it sure would be nice if”. Fight against any new / increased scope.
 - Guaranteed, the issues you encounter in achieving your primary goals will be enough of a challenge for your cost and schedule without adding new scope.
- Word to PMs: Explorers Mission Manager is your closest ally.
 - Mission Manager will help diffuse and buffer you from NASA’s high-gain, undamped system.
 - Key is to keep Mission Manager in the loop and with no surprises.





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Good Luck!

